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June 10, 2020 Agenda Item 8

June 10, 2020 (Agenda)

Lou Ann Texeira

Executive Officer

Contra Costa Local Agency Formation Commission 40 Muir Road, First Floor Martinez, CA 94553

FY 2020-21 Final LAFCO Budget

Dear Members of the Commission:

SUMMARY

The Contra Costa Local Agency Formation Commission (LAFCO) must adopt a proposed and final budget each year. On March 11, 2020, the Commission approved the FY 2020-21 Proposed Budget & Work Plan (available at www.contracostalafco.org.). In accordance with Government Code section 56381, the proposed budget was circulated to all affected agencies and interested parties. No comments were received. The FY 2020-21 Final Budget will be presented to the Commission on June 10, 2020.

These are challenging times and the financial fallout of COVID-19 will impact counties, cities, and districts, which fund the majority of LAFCO's budget. In recognition of the financial constraints on local agencies, staff has prepared two budget options, both of which include reductions. Option 1 (Attachment 1) is similar to the proposed budget presented in March 2020; Option 2 (Attachment 2) includes further budget reductions. Brief highlights of FY 2019-20 budget along with a summary of the Final FY 2020-21 LAFCO budget and budget options is provided below.

FY 2019-20 HIGHLIGHTS

FY 2019-20 was a busy year for Contra Costa LAFCO as highlighted below.

Boundary Change and Related Applications

- Received nine new applications including two annexations, one boundary reorganization, one district a. dissolution, and five out of agency service requests.
- Received three requests for time extensions and two requests for transfer of jurisdiction b.

MSRs/SOI Updates

- Completed "City Services" MSR/SOI updates covering all 19 cities and four community services a.
- Initiated 2nd round Parks & Recreation MSR/SOI updates (in process) b.

Special Projects/Activities

- a. Relocation of the LAFCO office to 40 Muir Road
- b. Staffing changes (i.e., retirement, recruitments, new hires)
- c. Pending Litigation (Los Medanos Community Health Care District vs. Contra Costa LAFCO)

Administrative and Other Activities

- a. Reappointment of Commissioners (i.e., both public members, one special district member, one city member and one county member)
- b. Completed FY 2017-18 financial audit and initiated FY 2018-19 audit
- c. Completed three GASB actuarial reports
- d. Completed CCCERA Employer Audit
- e. Completed update to LAFCO Directory of Local Agencies
- f. Provided comments on various local agency environmental documents
- g. Responded to one Grand Jury report
- h. Approved updates to LAFCO policies and procedures
- i. Participated in SDRMA election

For additional details, regarding goals, accomplishments, and work plan, please refer to the *FY 2020-21 Proposed LAFCO Budget* as presented in the March 11, 2020 LAFCO staff report.

FY 2020-21 FINAL BUDGET

The LAFCO budget is composed of *Expenditures* (i.e., Salaries & Benefits, Services & Supplies, Contingency, CCCERA and OPEB Liabilities) and *Revenues* (i.e., Agency Contributions, Application, and other revenues).

Considering the anticipated financial hardship local agencies will endure in FY 2020-21 and likely beyond, LAFCO staff has developed two budget options, both of which reflect reductions.

Both budget options reflect the following as compared to the FY 2019-20 budget:

- **♣** Overall decrease in total appropriations
- **♣** Overall decrease in *Salaries & Employee Benefits*
- **♣** Increase in *Services* & *Supplies*
- ♣ Increase in Contingency Reserve from \$80,000 to \$100,000 in accordance with LAFCO's policy (10% of budget)

Budget Option 1 includes appropriations totaling \$1,016,954 and reflects a decrease in appropriations of 6% as compared to the FY 2019-20 budget. *Option 1* reflects the following:

- 17% decrease in Salaries & Employee Benefits
- 4% increase in Services & Supplies
- 10% decrease in total expenditures
- 6% decrease in total appropriations
- 8% decrease in agency contributions
- Retains funding (i.e., salary, benefits, employee travel) for a full-time Analyst for 6 months (FY 2019-20 budget includes funding for 12 months)
- Includes funding for a strategic planning session

Budget Option 2 includes appropriations totaling \$994,882 and reflects a decrease in appropriations of 9% as compared to the FY 2019-20 budget. *Option 2* reflects the following:

- 37% decrease in Salaries & Employee Benefits
- 13% increase in Services & Supplies and includes additional funding for MSRs and special studies
- 13% decrease in total expenditures
- 9% decrease in total appropriations
- 11% decrease in agency contributions
- Defers funding for Analyst position
- Includes funding for a strategic planning session
- Increases funding for MSRs
- Includes funding for special studies (e.g., reorganizations, consolidations, mergers, dissolutions)

CONCLUSION: Local government is the first line of defense in the fight against COVID-19. These agencies are also most vulnerable to the fiscal impacts. Revenues will fall but most expenditures will not. Local governments are faced with weathering the current health crisis, as well as how to prepare for the long-term financial challenges.

CALAFCO and LAFCOs around the state are holding weekly conference calls to discuss LAFCO's role in aiding local agencies during these challenging times. In addition to assisting with potential government reorganizations (e.g., consolidation, mergers, dissolutions, reorganizations), LAFCO can also serve as a clearinghouse/resource for local agencies; help facilitate shared services and contracts for services; and conduct special studies and focused MSRs.

Contra Costa LAFCO recognizes the financial constraints on local government, is committed to assisting local agencies, and will continue to exercise fiscal prudence.

Approval of the FY 2020-21 Final Budget will enable LAFCO to perform its core responsibilities and its statutory requirements.

RECOMMENDATIONS:

- 1. Receive this report and open the public hearing on the Final FY 2020-21 LAFCO Budget,
- 2. After receiving public comments close the hearing,
- 3. After Commission discussion, adopt the FY 2020-21 Final Budget *Option 2*, with any desired changes, and authorize staff to distribute the Final Budget to the County, cities and independent special districts as required by Government Code Section 56381.

Respectfully submitted,

LOU ANN TEXEIRA EXECUTIVE OFFICER

Attachment 1 - Final FY 2020-21 LAFCO Budget - Option 1 Attachment 2 - Final FY 2020-21 LAFCO Budget - Option 2

c: Distribution

| FINAL FY 2020-21 LAFCO BUDGET | | | FY | FY 2019-20 | | | |
|---|------------------------|------------------|-------------------------|------------------|------------------------|------------------|------|
| Option 1 | FY 2019-20 Approved | | Year-end (Estimated) | | FY 2020-21 Proposed | | |
| Salaries and Employee Benefits | • | | | | • | | |
| Permanent Salaries – 1011 | \$ | 286,575 | \$ | 205,587 8,000 | \$ | 248,000 | |
| Temporary Pay - 1013 | \$ | 1,105 | \$ \$ | 1,105 | \$ \$ | - 1,615 | |
| Deferred Comp Cty Contribution - 1015 FICA- 1042 | \$ | 21,923 | \$ | 16,339 | \$ | 18,972 | |
| Retirement expense- 1044 | | 117,971 | \$ | 76,008 | \$ | 97,120 | |
| Employee Group Insurance- 1060 | \$ \$ | 73,039 | \$ | 34,251 | \$ | 56,000 | |
| Retiree Health Insurance- 1061 | \$ | 28,406 | \$ | 28,500 | \$ | 30,000 | |
| Unemployment Insurance- 1063 | \$ | 143 | | 129 | \$ | 150 | |
| Workers Comp Insurance- 1070 | \$ | 1,273 | \$ | 1,113 | \$ | 1,115 | |
| Total Salaries and Benefits | \$ | 530,435 | \$ | 371,032 | \$ | 452,972 | -17% |
| Services and Supplies | Φ. | F 000 | Φ. | 2 000 | Φ. | 4.000 | |
| Office Expense- 2100 | \$ | 5,000 | \$ | 3,000 | \$ | 4,000 | |
| Publications -2102 | \$ \$ | 25 1,800 | \$ \$ | 21 518 | \$ \$ | 25 1,800 | |
| Postage -2103 Communications - 2110 | \$ | 1,334 | \$ | 1,334 | э \$ | 2,842 | |
| Tele Exchange Services 2111 | \$ | 3,120 | \$ | 3,000 | \$ | 2,382 | |
| Minor Furniture/Equipment - 2131 | \$ | 2,000 | \$ | 18,578 | \$ | - | |
| Minor Comp Equipment - 2132 | \$ | 1,800 | \$ | - | \$ | 2,000 | |
| Pubs & Legal Notices 2190 | \$ | 3,800 | \$ | 769 | \$ | 3,800 | |
| Memberships - 2200 | \$ | 12,036 | \$ | 12,022 | \$ | 12,373 | |
| Rents & Leases - 2250 (copier) | \$ \$ | 5,500 | \$ | 5,578 | \$ | 5,600 | |
| Computer Software - 2251 | \$ | 612 | \$ | 956 | \$ | 1,000 | |
| Bldg Occupancy Costs - 2262 | \$ | 24,569 | \$ | 24,569 | \$ | 24,569 | |
| Bldg Life Cycle Costs - 2265 | \$ | 1,463 | \$ | 1,235 | \$ | 1,095 | |
| Bldg Maintennace - 2284 | \$ | 500 | \$ | 1,280 | \$ | 500 | |
| Auto Mileage Emp. – 2301 | \$ | 500 | \$ | 252 | \$ | 500 | |
| Other Travel Employees – 2303 | \$ \$ | 17,370 | \$ | 9,869 | \$ | 13,000 | |
| Prof & Spec Services – 2310 | φ | 237,153 | | 130,185 | | 255,113 | |
| Assessor Financial Audit | \$ \$ | 8,500 8,700 | \$ \$ | 5,337 9,243 | \$ \$ | 8,000 8,700 | |
| GIS/Mapping | \$ | 12,000 | \$ | 5,244 | \$ | 12,000 | |
| Legal | \$ | 60,000 | \$ | 20,677 | \$ | 60,000 | |
| MSRs | \$ | 130,000 | \$ | 70,668 | \$ | 130,000 | |
| Planning | \$ | 11,000 | \$ | 9,683 | \$ | 25,000 | |
| Special Projects (document imaging) | \$ | 5,213 | \$ | 5,213 | \$ | 3,673 | |
| Misc Investment Services/CCCERA Fees | \$ | 240 | \$ | 120 | \$ | 240 | |
| Special Studies/Workshop/Actuarial Valuation | \$ | - | \$ | 4,000 | \$ | 7,500 | |
| Moving Service | \$ | 1,500 | \$ | - | \$ | - | |
| Contracted Temp Help - 2314 (Web) | \$ | 3,060 | \$ | 2,970 | \$ | 3,060 | |
| Data Processing Services - 2315 | \$ | 19,582 | \$ | 16,977 | \$ | 19,700 | |
| Data Processing Security - 2326 | \$ | 210 | \$ | 172 | \$ | 250 | |
| Courier - 2331 | \$ | 1,678 | \$ | 850 | \$ | 1,000 | |
| Telcomm Rents, Leases, Labor - 2335 | \$ | 564 | \$ \$ | 108 | \$ \$ | 120 599 | |
| Other Inter-Dept Costs - 2340 Liability/E&O Insurance - 2360 | \$ | 5,682 | \$ | 5,302 | \$ | 6,854 | |
| Commission Training/Registration/Stipends - 2467 | \$ | 30,000 | \$ | 27,916 | \$ | 31,000 | |
| NOD/NOE Filings - 2490 | \$ | 700 | \$ | 600 | \$ | 800 | |
| Total Services & Supplies | \$ | 380,058 | \$ | 268,061 | \$ | 393,982 | 4% |
| Fixed Assets | | | | | | | |
| Office Equipment & Furniture - 4951 | \$ | 20,000 | \$ | - | \$ | - | |
| Total Fixed Assets | \$ | 20,000 | \$ | - | \$ | - | |
| Total Expenditures | \$ | 930,493 | - | 639,093 | \$ | 846,954 | -10% |
| Contingency Reserve | \$ | 80,000 | | 40.000 | \$ | 100,000 | |
| OPEB Trust CCCERA Pre-Fund | \$ \$ | 40,000 30,000 | \$ \$ | 40,000 30,000 | \$ \$ | 40,000 30,000 | |
| TOTAL APPROPRIATIONS | \$ | 1,080,493 | \$ | 709,093 | \$ | 1,016,954 | -6% |
| TOTAL REVENUES | \$ | 1,080,493 | \$ | 935,053 | \$ | 1,016,954 | |
| Agency contributions - 9500 & 9800 | \$ | 885,493 | | 885,493 | | 816,954 | -8% |
| Application & other revenues | \$ | 25,000 | | 49,560 | \$ | 25,000 | 5,0 |
| Fund Balance | \$ | 170,000 | • | , | \$ | 175,000 | |
| | | | | | , | • | |

| FINAL FY 2020-21 LAFCO BUDGET | | | FY 2019-20 | | | | |
|---|------------------------|-------------------|-------------------------|-------------------|------------------------|-------------------|---------------|
| Option 2 | FY 2019-20 Approved | | Year-end (Estimated) | | FY 2020-21 Proposed | | |
| Salaries and Employee Benefits | _ | | • | | | | |
| Permanent Salaries – 1011 | \$ | 286,575 | \$ | 205,587 | \$ | 208,000 | |
| Temporary Pay - 1013 | Φ. | 1 105 | \$ | 8,000 | \$ | - 1 C1E | |
| Deferred Comp Cty Contribution - 1015 FICA- 1042 | \$ \$ | 1,105 21,923 | \$ \$ | 1,105 16,339 | \$ \$ | 1,615 18,000 | |
| Retirement expense- 1044 | | 117,971 | \$ | 76,008 | \$ | 82,120 | |
| Employee Group Insurance- 1060 | \$ \$ | 73,039 | \$ | 34,251 | \$ | 46,000 | |
| Retiree Health Insurance- 1061 | \$ | 28,406 | \$ | 28,500 | \$ | 30,000 | |
| Unemployment Insurance- 1063 | \$ | 143 | | 129 | \$ | 150 | |
| Workers Comp Insurance- 1070 | \$ | 1,273 | | 1,113 | \$ | 1,115 | |
| Total Salaries and Benefits | \$ | 530,435 | \$ | 371,032 | \$ | 387,000 | -37% |
| Services and Supplies | \$ | F 000 | d | 2 000 | ¢ | 4.000 | |
| Office Expense- 2100 Publications -2102 | \$ | 5,000 25 | \$ \$ | 3,000 21 | \$ \$ | 4,000 25 | |
| Postage -2103 | \$ | 1,800 | \$ | 518 | \$ | 1,800 | |
| Communications - 2110 | \$ | 1,334 | \$ | 1,334 | \$ | 2,842 | |
| Tele Exchange Services 2111 | \$ | 3,120 | \$ | 3,000 | \$ | 2,382 | |
| Minor Furniture/Equipment - 2131 | \$ | 2,000 | \$ | 18,578 | \$ | -,002 | |
| Minor Comp Equipment - 2132 | \$ | 1,800 | \$ | - | \$ | 2,000 | |
| Pubs & Legal Notices 2190 | \$ | 3,800 | \$ | 769 | \$ | 3,800 | |
| Memberships - 2200 | \$ | 12,036 | \$ | 12,022 | \$ | 12,373 | |
| Rents & Leases - 2250 (copier) | \$ | 5,500 | \$ | 5,578 | \$ | 5,600 | |
| Computer Software - 2251 | \$ | 612 | \$ | 956 | \$ | 1,000 | |
| Bldg Occupancy Costs - 2262 | \$ | 24,569 | \$ | 24,569 | \$ | 24,569 | |
| Bldg Life Cycle Costs - 2265 | \$ | 1,463 | \$ | 1,235 | \$ | 1,095 | |
| Bldg Maintennace - 2284 | \$ | 500 | \$ | 1,280 | \$ | 500 | |
| Auto Mileage Emp. – 2301 | \$ | 500 | \$ | 252 | \$ | 500 | |
| Other Travel Employees – 2303 | \$ \$ | 17,370 | \$ | 9,869 | \$ | 11,900 | |
| Prof & Spec Services – 2310 | э \$ | 237,153 | \$ | 130,185 | \$ | 300,113 | |
| Assessor Financial Audit | \$ | 8,500 8,700 | \$ \$ | 5,337 9,243 | \$ \$ | 8,000 8,700 | |
| GIS/Mapping | \$ | 12,000 | \$ | 5,244 | \$ | 12,000 | |
| Legal | \$ | 60,000 | \$ | 20,677 | \$ | 60,000 | |
| MSRs | \$ | 130,000 | \$ | 70,668 | \$ | 150,000 | |
| Planning | \$ | 11,000 | \$ | 9,683 | \$ | 25,000 | |
| Special Projects (document imaging) | \$ | 5,213 | \$ | 5,213 | \$ | 3,673 | |
| Misc Investment Services/CCCERA Fees | \$ | 240 | \$ | 120 | \$ | 240 | |
| Special Studies/Workshop/Actuarial Valuation | \$ | - | \$ | 4,000 | \$ | 32,500 | |
| Moving Service | \$ | 1,500 | \$ | - | \$ | - | |
| Contracted Temp Help - 2314 (Web) | \$ | 3,060 | \$ | 2,970 | \$ | 3,060 | |
| Data Processing Services - 2315 | \$ | 19,582 | \$ | 16,977 | \$ | 19,700 | |
| Data Processing Security - 2326 | \$ | 210 | \$ | 172 | \$ | 250 | |
| Courier - 2331 | \$ | 1,678 | \$ | 850 | \$ | 1,000 | |
| Telcomm Rents, Leases, Labor - 2335 | \$ | EG A | \$ \$ | 108 | \$ | 120 599 | |
| Other Inter-Dept Costs - 2340 Liability/E&O Insurance - 2360 | \$ | 564 5,682 | \$ | 5,302 | \$ \$ | 6,854 | |
| Commission Training/Registration/Stipends - 2467 | \$ | 30,000 | \$ | 27,916 | \$ | 31,000 | |
| NOD/NOE Filings - 2490 | \$ | 700 | \$ | 600 | \$ | 800 | |
| Total Services & Supplies | \$ | 380,058 | \$ | 268,061 | \$ | 437,882 | 13% |
| Fixed Assets | | | | | | | |
| Office Equipment & Furniture - 4951 | \$ | 20,000 | \$ | - | \$ | - | |
| Total Fixed Assets | \$ | 20,000 | \$ | - | \$ | - | |
| Total Expenditures | \$ | 930,493 | \$ | 639,093 | \$ | 824,882 | -13% |
| Contingency Reserve | \$ | 80,000 | \$ | 40.000 | \$ | 100,000 | |
| OPEB Trust CCCERA Pre-Fund | \$ \$ | 40,000 30,000 | \$ \$ | 40,000 30,000 | \$ \$ | 40,000 30,000 | |
| TOTAL APPROPRIATIONS | \$ | 1,080,493 | \$ | 709,093 | \$ | 994,882 | -9% |
| | | | - | | | · | - J /0 |
| TOTAL REVENUES | \$ | 1,080,493 | \$ | 935,053 | \$ | 994,882 | 440/ |
| Agency contributions - 9500 & 9800 Application & other revenues | \$ \$ | 885,493 25,000 | \$ \$ | 885,493 49,560 | \$ \$ | 794,882 25,000 | -11% |
| Fund Balance | Ф \$ | 170,000 | ψ | 45,500 | Ф \$ | 175,000 | |
| i and Balanco | Ψ | 170,000 | | | Ψ | 170,000 | |