



Lou Ann Teixeira
 Executive Officer

MEMBERS

Candace Andersen <i>County Member</i>	Michael R. McGill <i>Special District Member</i>
Donald A. Blubaugh <i>Public Member</i>	Rob Schroder <i>City Member</i>
Federal Glover <i>County Member</i>	Igor Skaredoff <i>Special District Member</i>
	Don Tatzin <i>City Member</i>

ALTERNATE MEMBERS

Diane Burgis <i>County Member</i>
Tom Butt <i>City Member</i>
Stanley Caldwell <i>Special District Member</i>
VACANT <i>Public Member</i>

March 14, 2018 (Agenda)

March 14, 2018
 Agenda Item 7

Contra Costa Local Agency Formation Commission
 651 Pine Street, Sixth Floor
 Martinez, CA 94553

Appointment of Alternate Public Member

Dear Commissioners:

This report is submitted by the Public Member Ad Hoc Screening Committee (“Committee”) composed of Commissioners Andersen, McGill and Tatzin. Pursuant to LAFCO’s policies and procedures, the Committee was convened to assist with the recruitment and screening of applicants for the Alternate Public Member seat on LAFCO, and to make recommendations to the full Commission.

In December 2017, Alternate Public Member Sharon Burke resigned from Contra Costa LAFCO to pursue other interests. In accordance with LAFCO’s policies and procedures, the Commission approved the selection process to fill the vacancy and directed LAFCO staff to commence the recruitment. Notices of the vacancy were published in all editions of the *Contra Costa Times* and sent to interested parties and local agencies in Contra Costa County.

A total of 13 applications were received and forwarded to the Committee (Attachment 1). Interviews of all 13 candidates were conducted over the course of two days (February 20th and March 2nd). Committee members asked each applicant a standard set of questions (Attachment 2); and in some cases, Committee members asked follow-up questions. Following the interviews, the Committee agreed that the Commission interview the following five candidates for the position (listed in alphabetical order).

- Dave Dolter
- Diane Hedler
- Barbara Hockett
- Chuck Lewis
- Victoria Smith

On March 7th, the Executive Officer notified the five applicants that they were selected as finalists for interview by the full Commission. These individuals were sent an email indicating the format for discussion with the Commission as recommended by the Committee.

The recommended format is that each applicant provide a brief introduction and respond to the following question:

LAFCO has received an application to annex a large parcel to City X. The parcel is within the City's sphere of influence. A recently completed LAFCO Municipal Services Review identified a number of deficiencies with regard to City X, including financial and service challenges. What kind of terms & conditions might the Commission impose if it were inclined to approve the annexation?

Following each candidate's remarks, the Chair will call on members of the Commission to ask other questions. We expect the discussion with each applicant will take approximately 10-15 minutes.

RECOMMENDATION

Pursuant to statute and local policy, the city, county and special district members appoint the regular and alternate public members. Selection of the public members is subject to an affirmative vote of at least one city, one county and one special district member.

The Screening Committee recommends that the Commission appoint the Alternate Public Member with the unexpired term ending May 4, 2020.

Attachments:

Attachment 1 – Public Member/Alternate Public Member List and Applications

Attachment 2 – Screening Committee Interview Questions

**Alternate Public Member Applicants
March 2018**

Barbara A. Arriaga, Richmond

David L. Barclay, Alamo

Ryan Buckley, Walnut Creek

Louis M. Cosso, Lafayette

David Dolter, Alamo

Diane M. Hedler, Richmond

Barbara Hockett, Alamo

Charles R. Lewis, IV, Martinez

Norman Meites, Walnut Creek

Ron Mintz, Walnut Creek

Iman Novin, Walnut Creek

David Rowsey, Pinole

Victoria R. Smith, Orinda

**CONTRA COSTA
LOCAL AGENCY FORMATION COMMISSION (LAFCO)**

651 Pine Street, Sixth Floor ♦ Martinez CA 94553
♦ Phone: (925) 335-1094 ♦ Email: LouAnn.Teixeira@lafco.cccounty.us

APPLICATION FOR PUBLIC MEMBER ALTERNATE

Name: [David Dolter](#) _____

Address: _____

Phone: _____

E-mail: _____

Employer/Occupation: [Development Entitlement/Planning Consultant/RE Broker](#)

=====

1. Please briefly describe your experience in local government and/or with local community organizations: [Former city manager, planning director, assistant city manager \(5 California cities\); planning commissioner & chair \(Moraga\); former member, Contra Costa County Airport Advisory Committee; former regent, JFKU; member, Alamo Police Services Advisory Committee; Town of Alamo Incorporation board of directors; former member Contra Costa Council; docent, Blackhawk Museum](#)

2. Please briefly describe your employment background (you may attach a *brief* resume, if desired): [SEE ATTACHED RESUME](#)

3. Please briefly describe your educational background: [AA, Fullerton Community College; BA \(Political Science\), CSUF; graduate work at CSUH, SDSU; certified land use planner \(AICP\).](#)

4. Please briefly summarize why you wish to serve on LAFCO and your qualifications to serve as a member of the Commission (you may attach a one-page statement, if desired): [SEE ATTACHED STATEMENT](#)

5. Please specify whether you are applying for the Public Member seat, the Public Member Alternate seat, or both. [Public Member Alternate Seat](#)

*Applications must be received in the LAFCO office by **5:00 pm on January 31, 2018.**
Thank you for your interest in the Contra Costa LAFCO.*



SUMMARY STATEMENT OF DESIRE TO SERVE & QUALIFICATIONS

**RE: ITEM #4; APPLICATION TO FILL ALTERNATE PUBLIC MEMBER VACANCY
LAFCO**

As a young person, I took President Kennedy's words to heart regarding what I could do for my country and made local government public service a priority during my public and private sector careers. My Contra Costa volunteer service includes the Alamo Police Services Advisory Committee (P2B - current), the County Airport Advisory Committee, the Moraga Planning Commission and the Contra Costa Council among others. I would be honored to continue my county community service as the LAFCO Alternate Public Member.

I also believe it is important for this LAFCO to maintain diversity by having representation from someone who resides in the unincorporated area and who is from South County.

Finally, while it is not typical for LAFCO Public Members or their alternates to necessarily have hands-on experience with LAFCO processes, I'm fortunate in that regard. I was on the board of directors for the most recent Alamo incorporation effort. Additionally, as the project manager for the Ferrari Ranch project, I recently participated in one of the largest inhabited annexations in Merced County history, which, incidentally, was approved with virtually no protests. (Contact Bill Nicholson, Merced LAFCO Executive Officer).

I believe my California local government experience combined with that of a private sector development entitlements practitioner and land use planner would be useful to the commission and applicants alike.

David Dolter

David Dolter

- **Expertise Areas**
 - California Planning & Development Laws
 - CEQA
 - Team Building, Management
 - Resource Agency Permitting Processes
- **Director & Management Level Experience – Public**
 - City Manager (Redondo Beach; Santa Monica [Interim])
 - Planning Director (Coronado)
 - Assistant City Manager (Santa Monica)
- **Senior Executive Level Experience – Real Estate, Private**
 - Co-Founder & Partner of two development entitlement consultancies
 - Division Vice President for two major builders
- **Senior Executive Level Experience – Real Estate, Public**
 - Executive Director of two City Redevelopment Agencies
- **Director & Management Level Experience – Real Estate, Private**
 - Director & Manager for four real estate development firms
- **Consulting Experience**
 - RTC Workouts
 - Complex Development Entitlement Projects; commercial, mixed-use, residential
- **Community & Professional Involvement**
 - American Planning Association
 - American Institute of Certified Planners
 - Home Builder Association
 - Contra Costa Council
 - Contra Costa County Airport Advisory Committee
 - Regent, John F. Kennedy University
 - Town of Alamo Incorporation Board of Directors
 - Chair, Town of Moraga Planning Commission
 - Alamo Police Services Advisory Committee

DAVID DOLTER

Experience and Qualifications

I have over 30 years of experience as a Vice President and Senior Development executive for large, vertically integrated, publicly held and private developers and builders. These include Centex Homes, Western Pacific Housing, The Seeno Companies, Presley Homes, SNK Development, H.R. Remington Properties, The Grupe Company and Cadillac Fairview. My entitlement expertise includes CEQA, the Subdivision Map Act, the State Planning Law, resource agency permitting (RWQCB, CDFG, USFWS, USACE), annexations and detachments, mitigation monitoring plans, Habitat Conservation Plans and more.

Employment History

REAL ESTATE DEVELOPMENT SERVICES

Principal
7/06-present

Consultancy specializing in complex entitlements and project management for private and public land owners and financial institutions. Projects include master-planned communities, commercial/retail office parks.

CENTEX HOMES NORTHERN CALIFORNIA

Vice President, Planning & Entitlements
4/05 – 7/06

Organize, direct and manage project development entitlements for Division residential projects as directed by Division Senior Vice President. Coordinate project planning with Acquisition, Sales & Marketing, Construction, and Land Development departments. Direct and manage special projects including managing interdisciplinary consultants for complex master planned communities, environmentally sensitive sites and lands requiring remediation. Responsibility includes consultant selection, project planning and design, securing entitlements including general and specific plans, annexations, subdivision maps, CWA 404 & 401 permits (Corps, USFWS, RWQCB, CFG) and HCP's.

WESTERN PACIFIC HOUSING, INC. – NORTH BAY/SACRAMENTO DIVISION

Vice President
2/03 – 2/05

Direct and manage land acquisition, project entitlement and project management for Division residential projects as directed by Division President. Coordinate project planning with Acquisition, Sales & Marketing, Construction, and Land Development departments. Direct and manage special projects including managing interdisciplinary consultants for complex master planned communities, environmentally sensitive sites and lands requiring remediation. Responsibility includes consultant selection, project planning and design, securing entitlements including general and specific plans, annexations, subdivision maps, CWA 404 & 401 permits (Corps, USFWS, RWQCB, CFG) and HCP's.

SECON

Director of Community Development/Forward Planning
12/99 – 2/03

Directed all new project preliminary design and local, state and federal agency entitlements and permits. Directed development project management for residential, industrial and commercial

projects ranging from a 525-acre light industrial park to a 2,500 + unit master planned residential community. Total management responsibility including consultant selection, project planning and design, securing entitlements including general and specific plans, annexations, subdivision maps, CWA 404 & 401 permits (Corps, USFWS, RWQCB, CFG), HCP's, coordinating bidding, estimating contracting for land improvements.

MANAGEMENT & PLANNING CONSULTANT

5/98 – 12/99 & 1989 – 1995

Land acquisition, planning and entitlement, development project management consultant for R.W. Hertel, the Olson Company, Richmond American Homes, RTC, HomeFed Bank, Haseko California' all throughout the Greater Bay Area and northern California.

SNK DEVELOPMENT INC.
Senior Development Director
10/98 – 5/99

Directing the acquisition, entitlement and development of multi-family and mixed-use communities in the South Bay, East Bay, North Bay and Utah markets for a vertically integrated, non-REIT, and portfolio developer.

PRESLEY HOMES
Senior Project Director
1/98 - 10/98

Directed the development of a 575-acre, 550-unit master-planned development in San Jose, CA including golf course, clubhouse. Complex entitlements including Habitat Conservation Plan, Planned Development Permits, subdivision maps. Directed multi-disciplinary consulting teams of engineers, architects, habitat specialists, land planners, attorneys.

JM CONSULTING GROUP, INC.
Regional Director
1995 - 1997

Acquired, planned and constructed 250 sites for a major commercial telecom project in the West San Francisco Bay area (Santa Clara, San Mateo, San Francisco, Marin, and Sonoma counties).

Municipal experience includes five California cities:

Placentia:	Administrative Intern; Junior Planner
Tracy:	Assistant to the City Manager
Coronado:	Planning Director/Assistant to the City Manager-Planning
Santa Monica:	Assistant City Manager; Interim City Manager
Redondo Beach:	City Manager; Executive Director, Redevelopment Agency, Parking Authority, Housing Authority

Education, Licenses

- California State University, Fullerton, BA, Public Administration
- University of Southern California, Graduate Program, Public Administration
- Licensed California Real Estate Broker

**CONTRA COSTA
LOCAL AGENCY FORMATION COMMISSION (LAFCO)**

651 Pine Street, Sixth Floor ♦ Martinez CA 94553
♦ Phone: (925) 335-1094 ♦ Email: LouAnn.Texeira@lafco.cccounty.us

APPLICATION FOR PUBLIC MEMBER ALTERNATE

Name: Diane M. Hedler _____

Address: _____

Phone: _____

E-mail: _____

Employer/Occupation: Retired _____

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1. Please briefly describe your experience in local government and/or with local community organizations: (See attached resume)

2. Please briefly describe your employment background (you may attach a *brief* resume, if desired): (See attached resume)

3. Please briefly describe your educational background: (See attached resume)

4. Please briefly summarize why you wish to serve on LAFCO and your qualifications to serve as a member of the Commission (you may attach a one-page statement, if desired): (See attached page 2)

5. Please specify whether you are applying for the Public Member Alternate seat, or both. Public Member Alternative seat _____

*Applications must be received in the LAFCO office by **5:00 pm on January 31, 2018.**
Thank you for your interest in the Contra Costa LAFCO.*

4. Why do I wish to apply?

This is the perfect time for me to apply for LAFCO. It gives me the opportunity to use a lifetime of knowledge and experience to make a difference in Contra Costa County.

Local government is important. I have participated in various community initiatives during my lifetime. I believe that at the local level is where the greatest impact can be made. In my resume there is a list of achievements that have influenced local and large system change. I have had the privilege to work in large complex systems as well as smaller ones.

What I bring to LAFCO is a lifetime of work in setting strategic direction, reorganizing and developing processes and standards for efficiency. I believe that only with collaboration and partnering with others can more efficient structures be developed. I believe that legislation and regulations can be used for improvement of systems and outcomes. Some solutions are clear and straight forward and others are more complicated. Listening and hearing others opinions are critical to successful outcomes.

I do my homework, pay attention to details, work to understand issues, and make my decisions based on facts.

As an alternate member of LAFCO, you will find that I am a quick learner and will learn what issues LAFCO has on its agenda. I also believe that West County needs to have representation.

Thank you for considering me.

Diane M. Hedler

COMMUNITY CONTRIBUTIONS

Rosie the Riveter Trust Board of Directors: 2000 to present
Current President, Previous Secretary and Vice President

- Partners with the National Park Service (NPS) as a Cooperating and Friends Organization.
- Engaged with the NPS and other partners in scoping and planning for Rosie the Riveter World War II Home Front National Historical Park.
- Led the development of the Strategic Plan and Work Plan and developed Trust's committee structure.
- Led the work to unwind the Maritime Childcare Center Loan, develop a Capital Plan and other Maritime management needs.
- Manages the Trust's Executive Director to implement the direction set by the Board of Directors.
- Represents Trust in the greater community through speaking at events such as the Rosie Rally and Home Front Festival.
- Led the initiative that resulted in the development of the Trust's brand and marketing strategy.
- Initiated fundraisers and the annual dinner as well as securing sponsors and supporters.
- Chairs Governance Committee and developed a process to recruit board and committee members.
- Initiated meetings with the other three East Bay National Park nonprofit Presidents.

The Masquer's Playhouse, Board of Directors Member 1997 to 2017

- Fundraising and Nonprofit organization support

Richmond Historic Preservation Committee (2000-2003)

- Participated in initial implementation of Historic Preservation Committee in Richmond

Marina Bay Neighborhood Council (MBNC) 1991 to 2009
President, Vice President, member and various committees

- Member of Marina Bay Action Committee that developed a noise ordinance for the Marina Bay Parks.
- Developed a Landscape Committee that was precursor to the Lighting and Landscape District.
- Active in the new Marina Bay development including reviewing and presenting Marina Bay position to various government agencies, developers, and public.

Diane M. Heder
Resume (continued)

- Restructured MBNC Executive Board to increase community input and engagement so each Homeowner Association Board appoints a member.
- Attended Richmond Neighborhood Coordinating Council.
- Participated in the development of the Rosie the Riveter Memorial and the Rosie the Riveter World War II Home Front National Historical Park.

Marina Bay Townhomes Association Board of Directors **1993 to 1998**
Former President, Architectural Committee, Legal Committee, and MBNC Liaison

- Led the association to a successful completion of litigation against the developer.
- Developed architectural guidelines for the association.

West County Forum **2014 to present**
Member

Westside Women Improvement Club **2017 to present**
Member

PROFESSIONAL COMPETENCIES

Leadership	Team Development	Strategic Thinking
Consensus Building	Quality Improvement	System Change
Information Technology	Project Management	Care Delivery Management
Partnerships/Alliances	Motivation	Innovation
Regulation	Legal Analysis/Alignment	Acute and Ambulatory Care
Analysis/Alignment	Patent Safety	

PROFESSIONAL HISTORY/ACCOMPLISHMENTS

Kaiser Permanente **1988 to 2013**

The Permanente Federation **1995 - 2013**
Director, National Permanente Quality

- Led various Programwide initiatives such as the Quality and Safety Chart Accuracy Work Group on behalf of the Kaiser Permanente National Quality Committee.
- Directed as Executive co-leader the Licensing, Certification, Registration, and Competency Program and staff.
- Managed and was a member of the Kaiser Permanent National Quality Committee and its supporting groups including redesigning of the Committee as the Kaiser Permanente national quality oversight committee.
- Led and participated in various quality improvement programs, such as the Interregional National Nursing Leadership Council Quality and various work groups.
- Managed Physicians Peer Review Assessment Committee (PPRAC) and Data Governance Program on behalf of the Federation.

- Directed the Medical Directors' Quality Review program, with national and regional KFHP/H and Permanente leaders and staff as well as other quality initiatives.
- Directed the development and implementation of the Medical Director Quality Review and Programwide quality management standards for the Kaiser Permanente Medical Care Program.
- Led and trained national teams that report quality findings to the Kaiser Foundation Health Plan and Hospitals (KFHP/H) Boards of Directors' Quality and Health Improvement Committee and the Federation Executive Committee.
- Led for business the \$27 million National Provider Identifier Project that resulted in the remediation of over 70 information technology systems, and was completed on time and on budget.
- Led the Licensing, Certification, Registration, and Competency Project that consistently tracks in the Human Resource software in all eight region's legal qualifications of nonphysician caregivers.
- Evaluated and designed quality programs for new ventures such as Laser Vision.
- Led two national quality work groups that developed program standards for credentialing, privileging, and proctoring.
- Coordinated and participated in the development of practitioner oversight and peer review programs.
- Developed and completed reviewer training programs for 62 peer reviewers each year from 1995 – 2004.
- Developed and implemented a credentialing auditor training program for Kaiser Foundation Health Plan internal auditors in 1997, 1999, and 2001.
- Represented the Permanente Medical Groups' quality initiatives to internal and external audiences, including international health care professionals.
- Appointed as the first RN by the State of California to the Department of Health Service's Clinical Laboratory Advisory Committee to review and advise on clinical laboratory issues and regulations representing California Healthcare Association and nursing.
- Initiated and led the Kaiser Permanente support and participation in the Rosie the Riveter/World War II Home Front National Historical Park.

Northern California Region

Accreditation and Regulation Consultant

1991 – 95

- Consulted and interpreted accreditation, regulation and licensing requirements for the 17 Medical Centers and 33 Medical Offices in the Northern California Region. Developed compliance strategies for JCAHO, CAP, DHS, CLIA, HCFA, MQSA, Medi-Cal, and DOC requirements.
- Provided operational consultation and lobbying on proposed regulations and legislation, including development and passage of State of California Laboratory legislation.

Administrative Supervisor (Part-time)

1988 - 91

- Managed hospital and patient care at the South San Francisco Medical Center as a liaison between the medical center staff and senior management. Performed studies on nursing quality of care and service

Diane M. Heder
Resume (continued)

California Emergency Physicians, Oakland, California
Quality Assurance Coordinator

1989 - 91

- Developed the Quality Improvement Program for the California Emergency Physicians (CEP) Partnership, including an implementation guidebook.
- Consulted on quality program development, implementation, and regulatory compliance for the 25 contracted emergency departments and six ambulatory care centers.
- Coordinated the CEP Quality Improvement/Risk Management Committee.
- Developed the CME Programs for the semi-annual CEP Partnership meetings.
- Coordinated the American College of Emergency Physician's (ACEP) Continuing Medical Education programs.

Various Hospital and Healthcare Administration, Academic Teaching, and Consulting Positions

Prior to 1988

PUBLICATIONS

"QA/QI or CQI or TQM: What Does It All Mean to Medical Practice? ", with Julie J. Schwengels, M.D.; CAL/ACEP Emergency Source Guide; Manhattan Beach, CA: AL/ACEP; 1992.

"Quality Assurance/Quality Improvement" chapter; with Elizabeth Brophy, R.N., Ph.D.; Mental Health - Psychiatric Nursing: A Holistic Life-Cycle Approach, Third Edition; edited by Rawlins, Ruth Parmelee et.al. St. Louis, MO: Mosby - Year Book, 1993.

EDUCATION

M.S., University of Hawaii at Manoa
B.S. in Nursing, University of North Dakota

PROFESSIONAL LICENSES

Current California Registered Nurse License

**CONTRA COSTA
LOCAL AGENCY FORMATION COMMISSION (LAFCO)**

651 Pine Street, Sixth Floor ♦ Martinez CA 94553
♦ Phone: (925) 335-1094 ♦ Email: LouAnn.Teixeira@lafco.cccounty.us

APPLICATION FOR PUBLIC MEMBER ALTERNATE

Name: Barbara Hockett

Address: _____

Phone: _____

E-mail: _____

Employer/Occupation: CSU East Bay/Community Health Nursing faculty

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1. Please briefly describe your experience in local government and/or with local community organizations: I served on the Central Contra Costa Sanitary District Board (CCCSB) for twenty years. In that role, the Board made decisions on annexations to reduce the number of pockets of unannexed properties and to provide services in our sphere of influence, as well as other important public policy decisions regarding the efficient provision of wastewater services.

2. Please briefly describe your employment background (you may attach a *brief* resume, if desired): I have worked in the healthcare industry for many years in a hospital setting and have taught EMT's at the Community College level and Nursing in both the Community College system and at CSU East Bay.

3. Please briefly describe your educational background: I have a Bachelor of Science Degree in Nursing and a Master of Science Degree in Education.

4. Please briefly summarize why you wish to serve on LAFCO and your qualifications to serve as a member of the Commission (you may attach a one-page statement, if desired): I would like to continue service to the public through involvement with LAFCO because I respect the work it does in promoting logical service area boundaries, orderly development and efficient service provision. While on the CCCSB Board I became aware of the role of LAFCO regarding annexations and how LAFCO decisions impact the delivery of services and land use in the County in a positive way. I feel the knowledge and expertise I gained while serving on the CCCSB Board would be an asset to the work LAFCO conducts.

5. Please specify whether you are applying for the Public Member seat, the Public Member Alternate seat, or both. I am applying for the Public Member Alternate seat.

*Applications must be received in the LAFCO office by **5:00 pm on January 31, 2018.**
Thank you for your interest in the Contra Costa LAFCO.*

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LOCAL AGENCY FORMATION COMMISSION (LAFCO)**

651 Pine Street, Sixth Floor ♦ Martinez CA 94553
♦ Phone: (925) 335-1094 ♦ Email: LouAnn.Texeira@lafco.cccounty.us

APPLICATION FOR PUBLIC MEMBER ALTERNATE

Name: CHARLES R. LEWIS, IV

Address: _____

Phone: _____

E-mail: _____

Employer/Occupation: PACIFIC GAS AND ELECTRIC - ATTORNEY

1. Please briefly describe your experience in local government and/or with local community organizations: PLEASE SEE ATTACHED.

2. Please briefly describe your employment background (you may attach a *brief* resume, if desired): PLEASE SEE ATTACHED.

3. Please briefly describe your educational background: _____

PLEASE SEE ATTACHED.

4. Please briefly summarize why you wish to serve on LAFCO and your qualifications to serve as a member of the Commission (you may attach a one-page statement, if desired): PLEASE SEE ATTACHED.

5. Please specify whether you are applying for the Public Member seat, the Public Member Alternate seat, or both. ALTERNATE

Applications must be received in the LAFCO office by 5:00 pm on January 31, 2018.
Thank you for your interest in the Contra Costa LAFCO.

Statement of Interest: Charles R. Lewis, IV

I am applying for the Public Member seat on the Contra Costa County Local Agency Formation Commission. I believe that my education, experience and long-time interest in viable city-centered development, the efficient and economical delivery of public services and preservation of Contra Costa farm, ranch and open space lands commend me for this position on LAFCO.

As an undergraduate at UC Berkeley, I studied local government and urban planning. While at Berkeley, I stopped-out for a semester to work as Director of Parks and Recreation for a city (Half Moon Bay) and again to work as Assistant Director of P&R for San Joaquin County. This time provided an invaluable opportunity to learn, literally from the ground-up, about the provision of public services and development of dedicated park and open space lands.

Upon graduation, I was accepted to UC Berkeley's Goldman School of Public Policy. My focus was on efficient urban development. My master's thesis was an econometric model of the local development process. The computer model, called the Cost-Revenue Impact System or CRIS, allowed local planners and elected officials to balance urban development with reasonable expansion of local services so that existing residents were not made to subsidize growth with higher taxes or reduced access to local services. I continued to work on the CRIS Model as an economist for the Association of Bay Area Government (ABAG) and, in 1980, CRIS received national awards from both the American Planning Association (APA) and the International City Management Association (ICMA).

After serving three terms on the El Cerrito Planning Commission and Design Review Board, I was elected to the City Council, serving one term as Mayor. I was appointed to the East Bay Regional Parks Advisory Committee (PAC) by both the Contra Costa Mayors' Conference and the Board of Supervisors and served EBRPD for twelve years, including PAC Chair. I was also appointed to the Executive Board of ABAG and the ABAG Regional Planning Committee.

In 1985, while serving as Mayor, I entered Boalt Hall (now Berkeley) Law School. My focus was again on state and local government, land use and environmental law. After graduation, I went to work as a local government and environmental lawyer for PG&E.

I am currently on the Board of Directors (immediate past chair) of the John Muir Land Trust. As a board member, I serve on the JMLT Land Stewardship and Land Acquisition Committees.

I am a member of the Board of the East Brother Light Station in Richmond and a regular volunteer (called "wickie") at EBLs. I also volunteer on the Audit Committee for the Rosie the Riveter Trust.

My wife and I attended the Contra Costa LAFCO hearings during consideration of the Agricultural and Open Space Preservation Policy. As owners of a small horse and cattle farm on Rodeo Creek, (Wyvern Farm) we were encouraged by the Commission's adoption of this well-reasoned approach and I am excited to work with my fellow Commission members and alternates to preserve farm land while providing for thoughtful development.

I know and worked with both Rich Bartke and Marty McNair, former occupants of this seat. I will be honored to fill this seat as a Public Member or Alternate and look forward to making a positive contribution to LAFCO and all Contra Costa County.

CHARLES R. LEWIS, IV

PROFESSION

Attorney at Law, Member of California Bar; U.S. Courts, Northern & Eastern Districts of California; Ninth Circuit Court of Appeals

EDUCATION

- J.D. 1988, Berkeley School of Law (Boalt Hall) University of California, Berkeley
Honors: Vice President Berkeley Law Foundation, U.C. Academic Senate Outstanding Student Teaching Award, Ecology Law Quarterly
- M.P.P. Public Policy, 1976, Graduate (Goldman) School of Public Policy, University of California, Berkeley
Honors: University of California Regents Fellow, University of California Honor Society, Highly Distinguished Graduate
- A.B. Political Science, 1974, University of California, Berkeley
Honors: California State Scholar, University of California Alumni Scholar, Maybelle Reinecke Memorial Award, University of California Honor Students Society, Life Membership Alpha Gamma Sigma Honor Society, Highly Distinguished Graduate

EXPERIENCE

- May 1988 — Present Attorney at Law
Pacific Gas and Electric Company; San Francisco
- April 83 — October 84 Principal Economist
John M. Sanger, Associates; San Francisco
- July 80 — October 82 Executive Vice President, Senior Economist
DIAMetrics, Decision Information & Analysis; Berkeley
- June 75 — July 80 Principal Economist/Fiscal Analyst
Association of Bay Area Governments (ABAG); Berkeley
- January 74 — September 74 Research Associate
Institute of Governmental Studies, U.C. Berkeley
- March 73 — October 73 Assistant Director of Parks and Recreation
County of San Joaquin; Stockton, California
- March 72 — August 72 Director of Parks and Recreation
City of Half Moon Bay, California

AWARDS

Contra Costa County Commendation: "Outstanding Vietnam Veteran" 1979
American Planning Association Award of Merit: "The CRIS Model" 1980
International City Management Association "Management Innovation" 1980
Contra Costa Crime Prevention Commendation: "Justice In America" 1983
City of El Cerrito "Public Service Award" 1983, 1987, 1991, 2002
Contra Costa Police Chiefs Association: "Citizen Service Award" 1986
Selective Service Administration: "Outstanding Service Award" 1990
PG&E "Frederick W. Mielke, Jr. Community Service Award" 1994
Bar Ass'n of San Francisco, "Outstanding Pro Bono Lawyer" 1995, 1996, 1999
John Muir Land Trust "Volunteer Award" 2008

PUBLICATIONS

Authored more than a dozen articles and monographs on local government, law and public policy, including:

"The Effects of Proposition 13 on the City of El Cerrito"
The Public Interest University of Kansas (Spring 1979).

"More For Less: Information Systems in an Era of Limits"
Urban and Regional Information Systems Association (1979).

"The Economic Effects of Air Quality Controls" Proceedings of the Eighteenth Annual Meeting,
Western Regional Science Association, (1979).

"The Role of New Source Review Policy in the San Francisco Air Quality Maintenance Plan"
(Co-author), Journal of Air Pollution Control (September 1978).

COMMUNITY SERVICE

Mayor, City of El Cerrito
Chair, John Muir Land Trust
President, El Cerrito Foundation
Chair, El Cerrito Planning Commission
President, Board of Directors, Willows Theatre
Member, Board of Directors, East Brother Light Station
Chair, East Bay Regional Park District Advisory Committee
Executive Board Member, Association of Bay Area Governments
Vice Chair, Contra Costa County Solid Waste Management Committee
Vice Chair, U.C. Berkeley Chancellor's Committee for Campus Recreation
Board Member, El Cerrito Architectural Design Review Board
Vice Chair, El Cerrito Redevelopment Land Use Committee
Chair, San Francisco Foundation Public Works Committee
Member, El Cerrito Municipal Code Review Committee
Chair, United States Selective Service (Draft) Board
Chair, Board of Directors, Rubicon Programs, Inc.
Member, ABAG Regional Planning Committee
Chair, El Cerrito Redevelopment Agency

MILITARY SERVICE

U.S. Army 1966 – 1969 Vietnam 1968: Platoon Sergeant, A Company, 1st Battalion, 501st Parachute
Regiment, 101st Airborne Division; Vietnam 1969: Team Leader, Long-Range Reconnaissance Patrol, Love
Company, 75th Airborne Ranger Regiment.

January 26, 2018

Chair, Don Blubaugh
Commissioners,
Contra Costa Local Agency Formation Commission
651 Pine Street, Sixth Floor
Martinez, CA 94553

Re: *Alternate Public Member Seat*

Dear Chair Blubaugh and Commissioners:

Thank you very much for the opportunity to apply for the Alternate Public Member seat on the Contra Costa Local Agency Formation Commission. I appreciate the work LAFCO has done to enhance the quality of life in Contra Costa County, by making thoughtful decisions to provide necessary and important services in an impactful and cost-efficient way for current residents, while planning for the needs of future residents. I want to contribute to that work.

I believe that I am qualified to serve on LAFCO for the following reasons:

- As the Chair of the Contra Costa County Mayor's Conference, I worked cooperatively towards common goals with the representatives of the Contra Costa 19 cities. I understand the people and issues involved in planning for the future throughout our County;
- As a former Mayor and Orinda Council Member, I have expertise in the revenue issues facing local government, and the need to make land use decisions which benefit the larger community while preserving the characteristics that make each of our smaller communities unique and beloved;
- As a former RecycleSmart Board Member Chair and Board Member, I have a proven track record of working collaboratively with Board Members from the County and 5 other cities to provide excellent recycling, re-use and garbage services;
- As a former Orinda Planning Commissioner, I am experienced in land use decisions.

I am very excited about this opportunity to serve the residents of our county in a new way. Thank you all for your service to our community

Very truly yours.


Victoria Smith

**CONTRA COSTA
LOCAL AGENCY FORMATION COMMISSION (LAFCO)**

651 Pine Street, Sixth Floor ♦ Martinez CA 94553
♦ Phone: (925) 335-1094 ♦ Email: LouAnn.Teixeira@lafco.cccounty.us

APPLICATION FOR PUBLIC MEMBER ALTERNATE

Name: Victoria Smith

Address: _____

Phone: _____

E-mail: _____

Employer/Occupation: Attorney, Self-Employed

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1. Please briefly describe your experience in local government and/or with local community organizations: Orinda Planning Commission-2 years;
Orinda City Council – 12 years, including 3 terms as Mayor;
Central Contra Costa Solid Waste Authority – 12 years, including as Chair;
Chair, Contra Costa County Mayor’s Conference.

2. Please briefly describe your employment background (you may attach a *brief* resume, if desired): Please see attached resume.

3. Please briefly describe your educational background:
University of California Berkeley. CA A.B. 1978
Hastings College of the Law, San Francisco, CA J.D. 1981

4. Please briefly summarize why you wish to serve on LAFCO and your qualifications to serve as a member of the Commission (you may attach a one-page statement, if desired): Please see attached letter.

5. Please specify whether you are applying for the Public Member seat, the Public Member Alternate seat, or both. Open Public Member Alternate Seat.

Applications must be received in the LAFCO office by 5:00 pm on January 31,
2018.
Thank you for your interest in the Contra Costa LAFCO.

Victoria Smith

Education

University of California, Berkeley, CA	A.B., 1978
Hastings College of the Law, San Francisco, CA	J.D., 1981

Public Service

Mayor, City of Orinda (2008, 2010, 2016), City Council Member, City of Orinda--2004–2016

Orinda Infrastructure Committee

Public Works Aesthetic Review Committee

Liaison to the Moraga-Orinda Fire District

Liaison to the East Bay Regional Park District

Liaison to the Friends of the Creeks

Liaison to the Orinda Unified School District

Liaison to the Acalanes Unified High School District

Alternate Member: School Bus Committee Liaison, Southwest Region Planning Committee (CCTA),

Lamorinda Project Management Committee, Lamorinda Fee & Financing Authority

Planning Commissioner, City of Orinda, 2003-2004

Board Member/Chair, Central Contra Costa Solid Waste Authority -2005-2016

Chair, Contra Costa Mayor's Conference - 2014

Chair, Contra Costa County Sustainability Commission – 2017 – current

Board Member, Strive for Change Foundation - 2015–current

Board Member, Orinda Senior Village – 2017 - current

Board Member, Contra Costa County Family and Children's Trust Committee – 2000-2004

Registered Adult Leader, Boy Scouts of America -1992–current

Professional Experience - Law Practice

1995 - present - Law Office of Victoria Robinson Smith, Orinda, CA

Practice areas: Real property, contracts, business and commercial matters.

1987-1995 - Partner, Alborg & Dictor, Oakland and Walnut Creek, CA

Practice areas: Real property, professional negligence defense and financial services litigation.

Professional Memberships

Contra Costa County Bar Association - Board Member/President, Women's Section (1997-2003)

Licensed California Real Estate Broker

Orinda Chamber of Commerce

CONTRA COSTA LAFCO REGULAR/ALTERNATE PUBLIC MEMBER INTERVIEW QUESTIONS

1. Briefly describe your background and experience as it relates to the position of Public Member on LAFCO and what motivated you to consider service on LAFCO.
2. What knowledge/experience do you have regarding organization and operation of local government (i.e., cities, the County, special districts)?
3. LAFCO is simultaneously responsible for ensuring logical and orderly boundaries that lead to growth *and* for the preservation of agriculture and open space. How do you believe that this incongruity can be best resolved?
4. The LAFCO Public Members are expected to represent the broadest interest of the public. How do you interpret and how will you meet this objective?
5. The LAFCO Public Members cannot be employees or officers of the County or any city or special district within the County - this includes service on an advisory body to the County, a city or special district in Contra Costa County. Would appointment to LAFCO present any potential conflicts?
6. LAFCO usually meets on the second Wednesday of each month at 1:30 pm. Would you have any difficulty attending the meetings?
7. What do you believe are the most significant issue facing your local community/city; the County; and the nation?
8. Those of us who are conducting this interview are currently involved in LAFCO. What questions do you have of us that would help in your understanding of LAFCO?

CONTRA COSTA LOCAL AGENCY FORMATION COMMISSION (LAFCO)

651 Pine Street, Sixth Floor ♦ Martinez CA 94553
♦ Phone: (925) 335-1094 ♦ Email: LouAnn.Teixeira@lafco.eccounty.us

APPLICATION FOR PUBLIC MEMBER ALTERNATE

Name: Barbara A. Arriaga

Address: _____

Phone: _____

E-mail: _____

Employer/Occupation: Self-employed Realtor & Bookkeeper

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1. **Please briefly describe your experience in local government and/or with local community organizations:** I currently serve on the GRIP (Greater Richmond Interfaith Prgram) Board of Directors, am active on the John Muir Council of Trails and Space, I serve on the Finance committee with the United Methodist Church Association of West County and part of a group for the California Bay Area Coastal Trail and the Bay Area Ridge Trail

2. **Please briefly describe your employment background** (you may attach a *brief* resume, if desired): I am currently a Realtor with a local boutique real estate firm, Feagley Realtors in Point Richmond, I also maintain a bookkeeping business and have several clients. I worked for 2000-2011 Alameda County Community Development and 1996-1999 the Alameda Lead Poisoning Prevention Program. I have experience working in Public Health and the Oakland Museum

3. **Please briefly describe your educational background:** I attended St. Pauls School in San Pablo, Presentation High School in Berkeley and obtained a BA in Anthropology at USF Bookkeeping and accounting classes at Holy Names University and RealEstate classes at Contra Costa College

4. **Please briefly summarize why you wish to serve on LAFCO and your qualifications to serve as a member of the Commission** (you may attach a one-page statement, if desired): I love open space. I am an avid hiker, trail runner and outdoor enthusiast. I believe in access to open space and agricultural lands is important. I believe in fiscal responsibility and stewardship of public monies and lands. I would love the opportunity to be of service.

*Applications must be received in the LAFCO office by **5:00 pm on January 31, 2018.**
Thank you for your interest in the Contra Costa LAFCO.*

CONTRA COSTA LOCAL AGENCY FORMATION COMMISSION (LAFCO)

651 Pine Street, Sixth Floor ♦ Martinez CA 94553
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APPLICATION FOR PUBLIC MEMBER ALTERNATE

Name: David L Barclay

Address: _____

Phone: _____

E-mail: _____

Employer/Occupation: Self Employed w/Greenpoint Homes - Real Estate Development

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1. Please briefly describe your experience in local government and/or with local community organizations: I've been a member of the Alamo Municipal Advisory Council since its formation in 2010. I served as a Court Appointed Special Advocate for foster children from 2010 to 2014.

2. Please briefly describe your employment background (you may attach a *brief* resume, if desired): I have 35 years of experience in homebuilding and real estate development. I worked for a large public homebuilder for 23 years serving in senior management. I'm currently a partner in Greenpoint Homes, building one to two custom homes per year primarily in Lamorinda and the 680 corridor.

3. Please briefly describe your educational background: I have a BS an MS in Civil Engineering from the University of Kansas and an MBA from Florida Atlantic University which is located in Boca Raton, Florida.

4. Please briefly summarize why you wish to serve on LAFCO and your qualifications to serve as a member of the Commission (you may attach a one-page statement, if desired): Since I am now semi retired, I enjoy serving the community and I have the time. My background in land use, entitlements, and real estate development fits well with the Alamo MAC and would fit well with LAFCO.

*Applications must be received in the LAFCO office by **5:00 pm on January 31, 2018.**
Thank you for your interest in the Contra Costa LAFCO.*

**CONTRA COSTA
LOCAL AGENCY FORMATION COMMISSION (LAFCO)**

651 Pine Street, Sixth Floor ♦ Martinez CA 94553
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APPLICATION FOR PUBLIC MEMBER ALTERNATE

Name: David Rowsey

Address: _____

Phone: _____

E-mail: _____

Employer/Occupation: Retired

1. Please briefly describe your experience in local government and/or with local community organizations: Member, Contra Costa Civil Grand Jury, 2014 - 2015; parent member and past President, Pinole Seals Swim Club; former member, Contra Costa County Sheriff's Search and Rescue Team; Writer coach, WriterCoach Connection 2015 - 2016

2. Please briefly describe your employment background (you may attach a *brief* resume, if desired): 1979 - 2007: Police Officer, BART Police Department. Includes 5 years Detective (Juvenile Officer) and nearly three years as Special Projects Officer in Planning & Research Unit; BART Contract Safety Monitor, 2010 - 2014

3. Please briefly describe your educational background: BS, Administration of Justice, San Jose State University, San Jose, CA; Master of Public Administration, public management emphasis, Cal State East Bay

4. Please briefly summarize why you wish to serve on LAFCO and your qualifications to serve as a member of the Commission (you may attach a one-page statement, if desired): _____

5. Please specify whether you are applying for the Public Member seat, the Public Member Alternate seat, or both. I am applying for both seats.

*Applications must be received in the LAFCO office by **5:00 pm on January 31, 2018.**
Thank you for your interest in the Contra Costa LAFCO.*

Please briefly summarize why you wish to serve on LAFCO and your qualifications to serve as a member of the Commission (you may attach a one-page statement, if desired):

I am interested in being a member of Contra Costa County LAFCO in order to apply my knowledge, skills, and abilities to work for the residents and businesses of Contra Costa County.

Over the course of 28 years as a police officer in general and specialized assignments, I objectively investigated innumerable complaints, conflicts, and sometimes self-serving claims and appropriately enforced rules. During a total of nearly eight of those years, I worked closely with professionals in disciplines as diverse as civil and structural engineering, information technology, real estate and finance, project management, education, the juvenile justice system, transportation, and community relations. I came to some understanding of (and a great appreciation for) the often-complex and sometimes contentious relationships between and within government agencies and private interest groups, even in matters of mutual interest. I also discovered an aptitude for policy analysis, interpretation, and implementation.

As a member of the 2014 – 2015 Contra Costa Civil Grand Jury, I developed a deeper understanding of government operations. The Grand Jury interviewed public and private citizens, and closely read and interpreted a variety of documents, including government policies, operating procedures, and budgets in order to ascertain facts. The Grand Jury followed up on official Interviews and document reviews by writing reports that reached logical conclusions and made recommendations for reasonable changes.

I have studied public administration academically and successfully practiced it in real time. As a member of Contra Costa County LAFCO, I will be able to continue to contribute my knowledge, skills, and abilities to matters of countywide interest.

**CONTRA COSTA
LOCAL AGENCY FORMATION COMMISSION (LAFCO)**

651 Pine Street, Sixth Floor ♦ Martinez CA 94553
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APPLICATION FOR PUBLIC MEMBER ALTERNATE

Name: Iman Novin

Address: _____

Phone: _____

E-mail: _____

Employer/Occupation: Novin Development - self

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1. Please briefly describe your experience in local government and/or with local community organizations: served 4 years on the Walnut Creek planning Commission. Board member for the chamber of commerce.

2. Please briefly describe your employment background (you may attach a *brief* resume, if desired): See attached.

3. Please briefly describe your educational background: B.S. Structural Engineering
B.A. Urban studies & planning

4. Please briefly summarize why you wish to serve on LAFCO and your qualifications to serve as a member of the Commission (you may attach a *one-page* statement, if desired): I live in an unincorporated island in the Walnut Creek sphere of influence. Through my work in Real Estate Development & ^{Public} Policy I've come to understand & appreciate the important role LAFCO plays in balancing economic/growth interests & local land use matters.

5. Please specify whether you are applying for the Public Member seat, the Public Member Alternate seat, or both. either.

Applications must be received in the LAFCO office by **5:00 pm on January 31, 2018.**
Thank you for your interest in the Contra Costa LAFCO.



Iman Novin, Principal | Novin Development Corp (NDC)



Iman Novin founded NDC's consulting practice in 2013 and has provided acquisition, feasibility and project management consulting to a variety of for-profit and non-profit clients across California including MidPen Housing, BRIDGE Housing and Related CA.

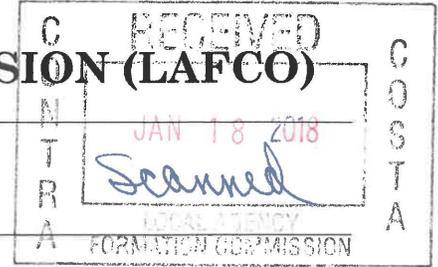
Iman has over 12 years of experience in the real estate development sector with a focus in affordable housing, mixed-use and transit-oriented development. Iman has significant experience with the acquisition and project management of both new construction and acquisition/rehabilitation type projects.

Iman previously worked at MidPen Housing as Director of Acquisitions and at BRIDGE Housing as a Project Manager in both northern and southern California. While at MidPen, Iman managed MidPen's acquisition efforts across the Bay Area closing dozens of deals and managing broker and investor relationships.

While at BRIDGE, Iman helped secure entitlements for MacArthur Transit Village, a 624 unit mixed-income TOD development in Oakland with 42,500 square feet of ground floor retail. Through BRIDGE's innovative CalPERS partnership, BRIDGE Urban Infill Land Development (BUILD) Iman gained experience with a wide variety of development and investment types including mixed-income, workforce housing, mixed-use, large master-plan, TOD and a portfolio of market-rate value-add investment properties acquired with CalPERS equity.

Prior to BRIDGE, Iman worked in the Real Estate and Planning Divisions of the Centre City Development Corporation (CCDC) on redevelopment and affordable housing initiatives within the Downtown San Diego Redevelopment Project Area, as well as with Keyser Marston Associates (KMA) in their San Diego office.

CONTRA COSTA
LOCAL AGENCY FORMATION COMMISSION (LAFCO)



APPLICATION FOR PUBLIC MEMBER ALTERNATE

Name: Louis M. Cosso

Address: _____

Phone: _____

E-mail: _____

Employer/Occupation: retired | banker (wells Fargo, 35 yrs.)

1. Please briefly describe your experience in local government and/or with local community organizations: _____

No local government experience; Board member of Goodwill Industries of Greater East Bay (Chairman of the Board, 2 years), Board of Oakland East Bay Symphony; also, Board member of Big Brothers / Sister of East Bay.

2. Please briefly describe your employment background (you may attach a brief resume, if desired): _____

35 years Wells Fargo Bank 2002-2009, Group Group Head of Auto Finance; also Regional Manager Oakland / East Bay Region. Resume attached.

3. Please briefly describe your educational background: _____

Univ. of California Berkeley, B.S. Business
San Jose State, M.A. Economics

4. Please briefly summarize why you wish to serve on LAFCO and your qualifications to serve as a member of the Commission (you may attach a one-page statement, if desired): _____

I have ~~been~~ recently on the Board of 2 banks. One is based in L.A. & I have retired from that Board. The other one is TriValley Bank in San Ramon, CALIF. & we are being sold. So I am looking for new challenges.

I bring a long track record of successful business experience. Also, I grew up in Lafayette & have lived in Orinda and Lafayette almost all my life.

Applications must be received in the LAFCO office by **5:00 pm on January 31, 2018.**

Thank you for your interest in the Contra Costa LAFCO.

Currently a member of the Board of Directors of
Tri Valley Bank, San Ramon, California, Vice Chairman of the Board
Retired from Wells Fargo Bank, July 2009.

Wells Fargo Bank, 1996-2009

Head of Auto Finance including Dealer Commercial Services and Strategic Auto Investments, June 2002 to July 2009.

Auto Dealer Business: Revenues and net profits after tax grew by double digit percentages each year from 2003 to 2007. There were no loan losses from 2003 to 2007; in 2008 net loan losses were 0.20% (20 basis points) and in 2009, 0.50% (50 basis points)---so while the business was still profitable, profits declined.

Strategy from 2003 focused on

- #1.) building a core of customers who were “best in class” and,
- #2.) having the best people in the industry.

Note: in 2010, loan losses were zero.

Strategic Auto Investments Business: Invested in over \$30 billion in high quality consumer auto loan facilities (average size \$2 billion). All performed better than plan.

Consumer Loans and Leasing: strategy focused on higher quality, lower risk part of the market; exited business in 2006 because pricing /spreads became too low for a meaningful period of time.

Regional Manager, San Francisco Commercial Banking Region, August 1996 thru June 2002.

Revenues and profits grew by double digit percentages every year, including the years 2000 to 2002—the years after the dot com bubble burst.

Bank of America, 1991-1996

Director of Portfolio Management, August 1991 to August 1996.

Created “from scratch” a portfolio management system/process based on the principles of modern portfolio theory for the loan and related asset portfolio of Bank of America. In addition, created and implemented a state-of-the-art computer system to gather the information worldwide.

Wells Fargo Bank, 1969-1991

Regional Manager, San Francisco Commercial Banking Region, Jan 1988 to August 1991.

Regional Manager, Oakland Commercial Banking Region, April 1981 to Jan 1988.

International Banking Group, Jan 1977 to April 1981.

Trade Finance Department, 1980 and 1981; Mexico Regional Manager , Merchant Banking 1978 to 1980. Led one of the first billion dollar international syndicated loans in 1980.

Project Manager, Corporate Responsibility Committee, 1975 to 1977.

Created the Social Service Leave Program and President’s Award for Social Service; totally reworked Contributions Policy.

Investment Advisors Division, 1969 to 1975.

2 jobs: 1971 to 1975, Portfolio Manager, Trust Accounts; and 1969-1971, Municipal and Corporate Bond Analyst.

Private Sector Company Board of Directors

Dealer Track, 2002-2005. Dealer Track began as an internet company furnishing auto consumer

loan information primarily loan terms ---including competing interest rate bids to auto dealers to finance auto purchases at the auto dealership. Dealer Track has added to its products and services over the years and is now a major source of assistance to auto dealers. Dealer Track was bought by a large company in 2015 for 4 times its IPO price.

BBCN Bank Director, 2010 to 2014. Chairman of Directors Loan Committee, 2010 to 2011 (Nara Bank before Merger of Equals with Center Bank); Vice Chairman of Director's Loan Committee 2011-2014; Chairman of Asset Liability Committee 2010-2014.

Education

Master of Arts, Economics, San Jose State University, 1974.

Bachelor Degree in Business Administration, University of California Berkeley, 1965.

Volunteer Work

Board of Directors, Goodwill Industries of Greater East Bay, 1982-1988, Chairman of the Board, 1986-1987.

Board of Directors, Oakland Symphony, 1981-1987. Finance Chairman, 1986-1987.

Also, Board of Directors of St Luke's Hospital in San Francisco, Big Brothers and Sisters of the East Bay, and Junior Achievement of San Francisco.

CONTRA COSTA LOCAL AGENCY FORMATION COMMISSION (LAFCO)

651 Pine Street, Sixth Floor ♦ Martinez CA 94553
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APPLICATION FOR PUBLIC MEMBER ALTERNATE

Name: Norman Meites

Address: _____

Phone: _____

E-mail: _____

Employer/Occupation: Cello & Maudru Construction Co., Napa. Partner & Chief Estimator. www.cello-maudru.com

- =====
- Please briefly describe your experience in local government and/or with local community organizations:** Working with Cello & Maudru Construction involves interacting with planning and building departments throughout the Bay Area. I'll retire from C&M in a year and look forward to a broader and deeper involvement with my government. I've also built for low-income clients with the Saint Lawrence County Housing Council, a non-profit in New York, and trained women for construction jobs while with the Oakland Housing Authority. Please see page 2.
 - Please briefly describe your employment background (you may attach a *brief* resume, if desired):** 40 years in top-end residential and winery construction. Chief Estimator and Partner with Cello & Maudru, one of the Bay Area's most capable firms, for 15 years. Long practice working on large collaborative teams. Deep knowledge of budgeting methods. Effective listener and speaker. Able to assemble, unite, spur, and hold strong teams together. Please visit www.cello-maudru.com for verification and detail.
 - Please briefly describe your educational background:** I have a high school diploma, three years of college courses in philosophy and literature; one year of study at a seminary; and professional training in design, graphics, and statistical process control.
 - Please briefly summarize why you wish to serve on LAFCO and your qualifications to serve as a member of the Commission (you may attach a one-page statement, if desired):** I want to serve my community working in a collaborative group. My wife's service on the Civil Grand Jury offers an example of dedicated, skillful service in a group of capable equals; I would like to serve similarly. If selected, I will bring studious attention; read carefully and fully, and listen to others before forming an opinion.
 - Please specify whether you are applying for the Public Member seat, the Public Member Alternate seat, or both.** Both, please.

*Applications must be received in the LAFCO office by **5:00 pm on January 31, 2018.**
Thank you for your interest in the Contra Costa LAFCO.*

Please briefly describe your experience in local government and/or with local community organizations:

In addition to experience with for-profit, non-profit, and governmental housing organizations, I've been active in Toastmasters International for over six years. Toastmasters teaches groups to create supportive learning environments; to work collaboratively, with no authoritative leader; and, beyond all else, to listen to one another.

References will be provided upon request.

CONTRA COSTA LOCAL AGENCY FORMATION COMMISSION (LAFCO)

651 Pine Street, Sixth Floor ♦ Martinez CA 94553
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APPLICATION FOR PUBLIC MEMBER ALTERNATE

Name: Ron Mintz

Address: _____

Phone: _____

E-mail: _____

Employer/Occupation: Golden Gate Sotheby's International Realty/Regional V. P.

=====

1. Please briefly describe your experience in local government and/or with local community organizations:

In 1996 I served on the Community Services Commission for the City Of Clayton, CA. - Was part of the planning and future development of a Dog Park for the City. In 1994 I was a Member of the Santa Clara County AIDS/HIV Consortium - Was part of the planning and implementation to turn the County from a Consortium into having an actual Planning Council which I served on as well in 2002. I am familiar with what it takes to work in the government arena. I was the 2016 President of the Contra Costa Association Of Realtors after having served as the Treasurer in 2014 and President Elect in 2015.

2. Please briefly describe your employment background (you may attach a *brief* resume, if desired):

Please see attached

3. Please briefly describe your educational background:

I am a graduate of Beverly Hills High School and took a few classes as an Extension Student at San Diego State university and Santa Monica City College before going to work full time and getting my Real Estate License

4. Please briefly summarize why you wish to serve on LAFCO and your qualifications to serve as a member of the Commission (you may attach a one-page statement, if desired):

Working in the Housing industry both in the "For Profit" and "Not For Profit" I believe Housing is a right. To work in forming and/or modifying boundaries to make sure that housing is available is a dream. In addition, being involved in establishing policies and procedures to allow for smart urban sprawl is essential to preserve the incredible County we live in. I would love to be part of the team! Finally, anything we can do to modify CEQA to close the holes that effect the ability for housing development is essential!

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Thank you for your interest in the Contra Costa LAFCO.*

EXPERIENCE:

Golden Gate Sotheby's International Realty, Danville, Lafayette, Berkeley and Oakland, CA Regional Vice President – East Bay - November 2013 – Present

Oversight of six real estate offices consisting of approximately 200 agents, recruiting, agent retention, budgeting and financial oversight including all operating expenses and expenditure approval. Research, planning and management of all agent services. Oversight and Supervision of all company (6 offices) staff of approximately 25 people including annual evaluations and salary oversight. Too much to list in this small space. I can elaborate upon request.

Coldwell Banker Residential Brokerage, Walnut Creek, CA Realtor® - July 2013 - October 2013

Consistently ranked in the top 13% of Coldwell Banker agents.

Responsibilities include representation of both Buyers and Sellers of single-family homes, multi-residential and commercial properties. Marketing, contract negotiating along with all other aspects involved with the transfer of Title.

Prudential CA Realty, San Ramon, CA

Sales Manager & Realtor® - August 2012 - July 2013

Primarily responsible for the growth of the office, including but not limited to the Walnut Creek area, primarily through recruiting. Reports directly to the President. In addition, help with training or real estate brokerage counseling or other various tasks to assist the company. In addition, represents both Buyers and Sellers of single-family homes, multi-residential and commercial properties. Marketing, contract negotiating along with all other aspects involved with the transfer of Title.

Better Homes & Gardens Mason McDuffie Real Estate (Formerly Prudential CA Realty), Danville, CA – Dajani Real Estate Group

Realtor® – December 2006 – August 2012

Consistently ranked in the top 5 teams in the Company

Responsibilities include every part of Real Estate including the organization and functional aspects of running a very successful real estate business from Short Sale negotiations to interaction with both Buyers & Sellers in contract negotiation & marketing. Representation of both Buyers and Sellers of single-family homes, multi-residential and commercial properties along with all other phases involved with the transfer of Title.

Coldwell Banker Residential Brokerage, Beverly Hills, CA

Realtor® - December 2003 - 2006

Consistently ranked in the top 13% of Coldwell Banker agents.

Responsibilities include representation of both Buyers and Sellers of single-family homes, multi-residential and commercial properties. Marketing, contract negotiating along with all other aspects involved with the transfer of Title.

Prudential California Realty, Danville, CA

Realtor® - December 2002 - December 2003

Responsibilities included representation of both Buyers and Sellers of single-family homes, multi-residential and commercial properties. Marketing, contract negotiating along with all other aspects involved with the transfer of Title.

AIDS Resources Information & Services (ARIS) of Santa Clara County, San Jose, CA

Director of Housing & Client Services - October 2000 - December 2002

Responsibilities included the supervision and overall management of ARIS' AIDS Housing Program & Client Services Department. Including the oversight of a Residential Care Facility for the Chronically Ill (a California State licensed facility) to ensure compliance with all regulatory requirements. In addition responsibilities included the supervision of 6 staff, over 300 volunteers, program assessment and development, service and program planning, policy and procedure development, budget development, fiscal management, and ensure compliance with Federal, State, County, and other contracts and grants, regulations and scopes of work.

Ben & Jerry's of CA Inc., Manhattan Beach, CA

Regional Supervisor - July 1998 - October 2000

Responsibilities included the supervision and oversight of all operations of seven retail ice cream scoop shops throughout Northern California. In addition, responsibilities included marketing, staffing, goal setting, supervision of 45 associates, inventory control and acting as the liaison between Corporate Headquarters and Franchisee.

Eden Housing Management Incorporated, Hayward, CA

Property Supervisor - February 1996 - July 1998

Responsibilities included the supervision of apartment communities and mixed-use properties ranging in size from 20 to 75 units each. The regulatory agencies involved ranged from the Rental Housing Construction Program (RHCP), California Rehabilitation Program (CHRP), Tax Credit Allocation Committee (TCAC) to the U.S. Housing and Urban Development (H.U.D.). The territory consisted of approx. 295 units with over 1000 Multi Cultural low to very low-income residents. These residents included Families, Seniors, Homeless and the Disabled. Additional responsibilities included supervising a staff of 15, developed advertising for rental units (newspaper and magazine) and monitored complex waiting lists to assure compliance. This position required being on call 24 hours a day 7 days a week, to respond to emergency crises situations.

AIDS Resources Information & Services (ARIS) of Santa Clara County, San Jose, CA

Coordinator of Housing Services - November 1994 - December 1995

Responsibilities included assisting the Manager of the AIDS Housing Program in the overall management of five houses and additional Housing Program Services, including program assessment and development, assess residents' needs, mediate disagreements, assess household relationships and monitor household agreements. Interact with other organizations such as Housing for Independent People, Eden Housing Management Inc., Visiting Nurse Association AIDS Project, Valley Medical Center ICH Clinic, Department of Social Services County of Santa Clara, and County of Santa Clara Early Intervention Program. Provide training to volunteers, staff and other agencies as needed and requested.

G & K Management Co., Inc., Culver City & San Jose, CA

Asst. Director of Property Management - August 1989 - November 1994

Responsibilities included supervising staff consisting of Property Supervisors and office personnel. Assisted the Director of Property Management in maintaining adherence to H.U.D. and C.H.F.A. policies and procedures. This involved assessment of current, and development of new polices to meet the changing regulations. Assisted Director to assure staff compliance to G & K policies and procedures.

Director of Purchasing

Responsibilities included the purchase of all items necessary to maintain and improve complexes. Other responsibilities included special projects, preparing project specifications, obtaining bids, negotiating pricing/contracts, inspecting work to assure adherence to specifications, and approving completion of work so payment could be made.

Property Supervisor

Responsibilities included supervising both conventional mixed-use properties with retail space and H.U.D. subsidized complexes ranging in size from 79 to 320 units each. The territory consisted of 12 retail stores, 1200 units with over 4000 Multi Cultural low to very low-income residents. These residents also included Seniors, Homeless and the Disabled. Developed extensive experience with tenant mediation in working with tenant disputes. Interacted with other management organizations such as Palo Alto Housing Corporation, Chinese Community Housing, Tenderloin Neighborhood Development Corporation and the San Jose Redevelopment Agency. Additional responsibilities included supervising a staff of 30 employees, develop advertising for rental units (newspaper and magazine) and monitor complex waiting lists to assure compliance. This position required being on call 24 hours a day 7 days a week, to respond to emergency crises situations.

Education:

Beverly Hills High School
San Diego State University
California Real Estate License
Certified Occupancy Specialist

Designations

SFR – Short Sale & Foreclosure Resource
CDPE – Certified Distressed Property Expert

Community Activities:

2016 President - Contra Costa Association of REALTORS® Board of Directors

Region 5 Director - California Association of REALTORS®

Member of the Contra Costa Association of REALTORS® - Present

Member of the National Association of REALTORS® - Present

Member of the California Association of REALTORS® - Present

Member of the Southland Regional Association of REALTORS® - 2003

Member of the Santa Clara County HIV Health Services Planning Council - 2002

Candidate for City Council, City of Clayton, CA – 1996

Member of Community Services Commission, City of Clayton, CA - 1996

Member of the Santa Clara County AIDS/HIV Consortium - 1994

CONTRA COSTA LOCAL AGENCY FORMATION COMMISSION (LAFCO)

651 Pine Street, Sixth Floor ♦ Martinez CA 94553
♦ Phone: (925) 335-1094 ♦ Email: LouAnn.Texeira@lafco.cccounty.us

APPLICATION FOR PUBLIC MEMBER ALTERNATE

Name: Ryan Buckley

Address: _____

Phone: _____

E-mail: _____

Employer/Occupation: Self-employed online business owner

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1. Please briefly describe your experience in local government and/or with local community organizations: Please see attached.

2. Please briefly describe your employment background (you may attach a *brief* resume, if desired): Please see attached.

3. Please briefly describe your educational background: Please see attached.

4. Please briefly summarize why you wish to serve on LAFCO and your qualifications to serve as a member of the Commission (you may attach a one-page statement, if desired): Please see attached.

*Applications must be received in the LAFCO office by **5:00 pm on January 31, 2018.**
Thank you for your interest in the Contra Costa LAFCO.*

RYAN BUCKLEY

January 15, 2018

Ms. Texeira
Local Agency Formation Commission
651 Pine Street, Sixth Floor
Martinez, CA 94553

Dear Ms. Texeira:

Thank you for considering my application for the public member alternate position on the Contra Costa County LAFCO.

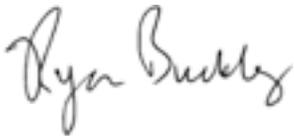
My answers to the application questions are below.

1. I bought my home in Walnut Creek in 2015 after moving from San Francisco. In San Francisco I was involved in local campaigns for county supervisor and mayor. I also was a founding member of and served as president of the College of Natural Resources Alumni Association at UC Berkeley.
2. For the past year I have run my own online business from home which gives me the flexibility now to participate in local government. Prior to running my home business, I spent 10 years as co-founder and CEO of another internet startup in San Francisco that raised \$16MM and employed 40 people. I also worked for Lieutenant Governor John Garamendi and the California Bureau of State Audits.
3. I received my Master's in Public Policy from the Kennedy School of Government at Harvard University. I was also in the dual degree program with the Massachusetts Institute of Technology where I received my MBA from MIT Sloan. My undergraduate degrees are from UC Berkeley where I received a B.S. in Environmental Sciences and a B.A. in Economics.
4. I am now 35-years-old and moved from San Francisco to Walnut Creek so my wife, two young daughters, and I can enjoy the open spaces in Contra Costa County. I have

hiked through most of the trailheads our region has to offer. I'm in Briones Regional Park with my daughter and my dog several times a week. I am passionate about preserving open spaces. I also see LAFCO's responsibilities similarly to my own as a CEO in the private sector: to review proposals, look for efficiencies, and reorganize only when necessary to benefit as many constituents as possible. I enjoy doing research. I'm data-driven and like to come prepared to meetings. Finally, I am eager to get involved in city and county government. Although this would be my first official seat in the county, I am confident that I would serve it well.

Thank you again for considering my application.

Sincerely,

A handwritten signature in black ink that reads "Ryan Buckley". The signature is written in a cursive, flowing style.

Ryan Buckley